

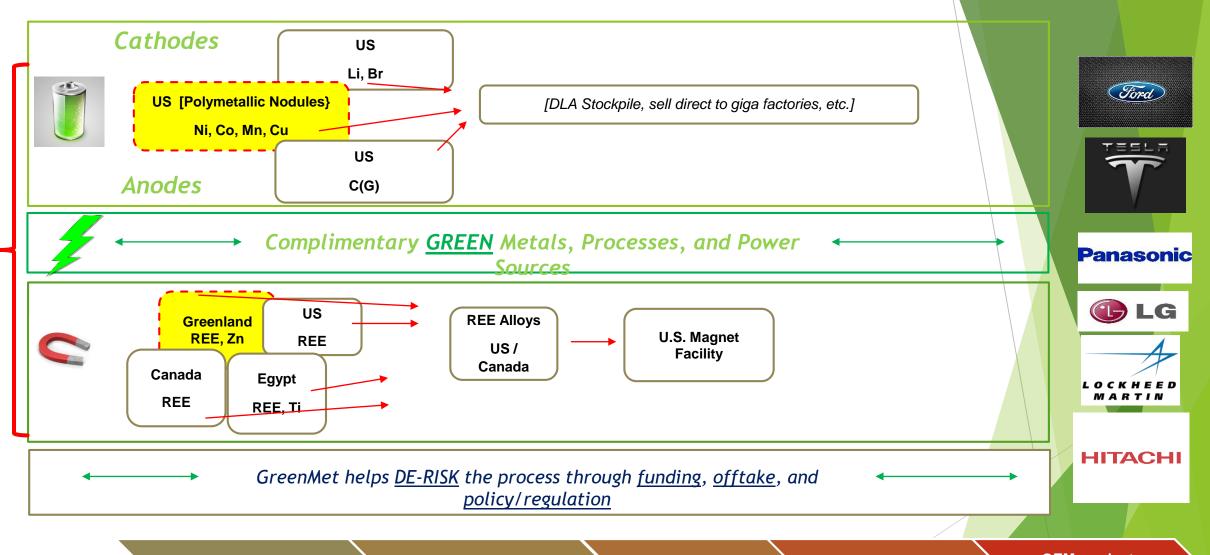
GreenMet

Drew Horn President and CEO of GreenMet





"The GreenMet Supply Chain"





Categories

Asset

Mine and process metal ore,

Separated metals and metal alloys (like green steel)

Subcomponents (magnets, cathodes, and anodes) Tier 1 components (batteries, motors, engines, and wind turbine blades), OEM products or consumer/final products (cars, fighter jets, wind turbines, etc.)

Magnet materials and critical minerals will define our future



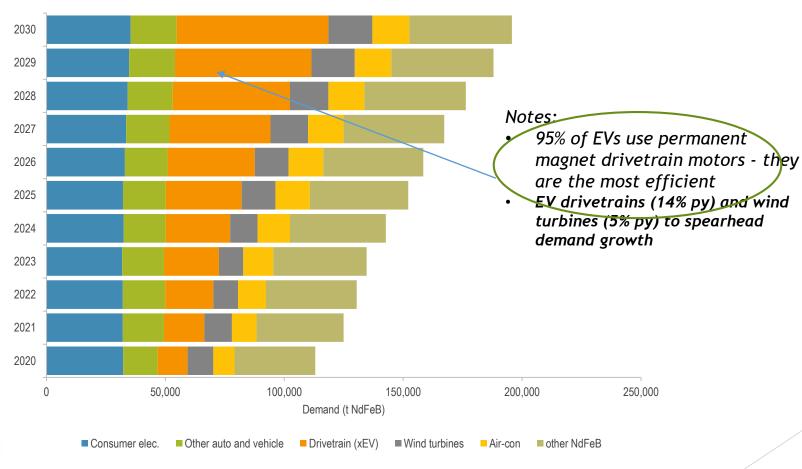
Magnet materials are part of virtually every product we use, and demand is set to skyrocket:

- Emerging & consumer technologies
- Renewable energy platforms
- National defense needs



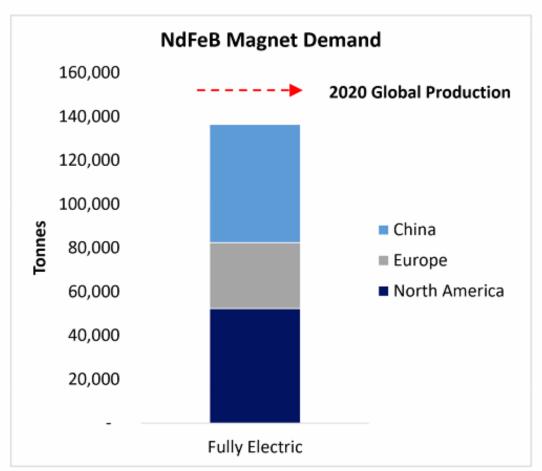
Rare Earth Demand will Double Over the Next 10 Years

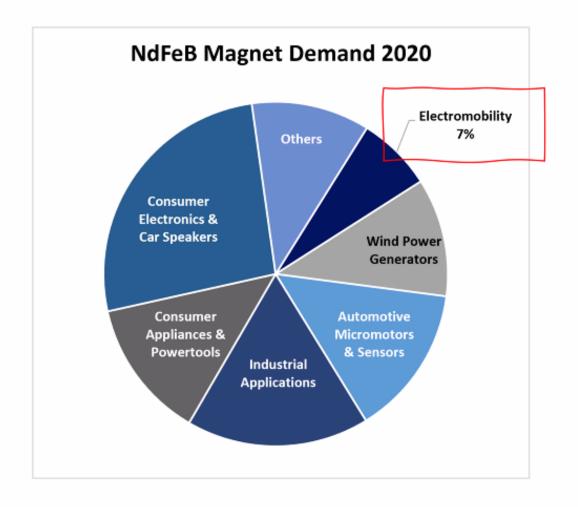




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Rare Earths Demand Growth







US National Security Implications

Rare Earths Usage by Weapons Platform Ibs F-35 920 lbs. Arleigh Burke 5,200 lbs. DDG-51 SSN-774 9,200 lbs. Virginia-class Submarine

Select Rare Earth Defense Applications

Nd, Pr, Sm, Dy, Tb

Neodymium, Praseodymium, Rare Earth Elements Samarium, Dysprosium, Terbium

Rare Earth Compact / Powerful Technology **Permanent Magnets**

Function / **Guidance & Control Electric** Application Motors and Actuators

Selected Examples

Used













We must be dedicated to building a secure, reliable supply chain

- The vulnerabilities are very real
- Fair competition and free market principles cannot be sustained without access to reliable sources and capability



Turning the Corner: Increased Support for Supply Development and Value Creation

- Growing US Government Interest & Key Drivers
- Renewables and defense are the hook
- Policy and prioritization in support of US supply chain
- Project debt financing
- Credits and support for US domestic manufacturing
- Source Tracing Requirements are coming
- Commercial and Financial Markets ready to engage





The Future is Bright!

- The US Government must transition from obstacle to enabler in the magnet materials sector
- □ Transparency, Environmental and Social Responsibility will drive substantive change in supply chain solutions

